

CAPM Exam Prep Questions and Answers

Domain 1: Project Management Fundamentals and Core Concepts

What is a project?

- a) A temporary endeavor to create a unique product, service, or result.
- b) An ongoing operation to maintain business processes.
- c) A strategic initiative to improve organizational performance.

Answer: a) A temporary endeavor to create a unique product, service, or result.

What is the primary purpose of a project charter?

- a) Define the project scope.
- b) Authorize the project manager.
- c) Identify stakeholders.

Answer: b) Authorize the project manager.

Which of the following is NOT a project constraint?

- a) Scope
- b) Quality
- c) Resources
- d) Stakeholders

Answer: d) Stakeholders

What is the role of a project sponsor?

- a) Provide funding and resources.
- b) Manage day-to-day project activities.
- c) Develop the project schedule.

Answer: a) Provide funding and resources.

What is the purpose of a stakeholder analysis?

- a) To identify and prioritize stakeholders.
- b) To create the project schedule.
- c) To define the project scope.

Answer: a) To identify and prioritize stakeholders.

Which document defines how the project will be executed, monitored, and controlled?

- a) Project charter
- b) Project management plan
- c) Risk management plan

Answer: b) Project management plan

What is the purpose of a Work Breakdown Structure (WBS)?

- a) To define the project scope.
- b) To break down the project into smaller, manageable components.
- c) To identify project risks.

Answer: b) To break down the project into smaller, manageable components.

What is the difference between a project and a program?

- a) A project is temporary, while a program is ongoing.
- b) A program is a group of related projects managed together.
- c) A project has a single objective, while a program has multiple objectives.

Answer: b) A program is a group of related projects managed together.

What is the purpose of a change control process?

- a) To manage changes to the project scope.
- b) To identify project risks.
- c) To create the project schedule.

Answer: a) To manage changes to the project scope.

What is the role of a project manager?

- a) To plan, execute, and close the project.
- b) To provide funding and resources.
- c) To develop the project charter.

Answer: a) To plan, execute, and close the project.

Domain 2: Predictive, Plan-Based Methodologies

What is the critical path in a project schedule?

- a) The longest sequence of activities that determines the project duration.
- b) The shortest sequence of activities that determines the project duration.
- c) The sequence of activities with the most resources.

Answer: a) The longest sequence of activities that determines the project duration.

What is the purpose of a Gantt chart?

- a) To track project progress.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To track project progress.

Which of the following is a key output of the planning process?

- a) Project charter
- b) Project management plan
- c) Risk register

Answer: b) Project management plan

What is the purpose of a risk register?

- a) To identify and document project risks.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To identify and document project risks.

What is the difference between a risk and an issue?

- a) A risk is a potential problem, while an issue is a current problem.
- b) A risk is a current problem, while an issue is a potential problem.
- c) A risk is related to scope, while an issue is related to schedule.

Answer: a) A risk is a potential problem, while an issue is a current problem.

What is the purpose of a milestone in a project schedule?

- a) To mark a significant event or achievement.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To mark a significant event or achievement.

What is the purpose of a baseline in project management?

- a) To compare actual performance against planned performance.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To compare actual performance against planned performance.

What is the purpose of a communication plan?

- a) To define how project information will be shared.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To define how project information will be shared.

What is the purpose of a quality management plan?

- a) To ensure the project meets quality standards.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To ensure the project meets quality standards.

What is the purpose of a procurement management plan?

- a) To manage the acquisition of goods and services.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To manage the acquisition of goods and services.

Domain 3: Agile Frameworks/Methodologies

What is the primary focus of Agile methodologies?

- a) Flexibility and adaptability.
- b) Detailed planning.
- c) Comprehensive documentation.

Answer: a) Flexibility and adaptability.

What is a Scrum Master's role in Agile?

- a) To facilitate the Scrum process.
- b) To manage the project schedule.
- c) To define the project scope.

Answer: a) To facilitate the Scrum process.

What is a sprint in Agile?

- a) A time-boxed iteration of work.
- b) A risk management technique.
- c) A project milestone.

Answer: a) A time-boxed iteration of work.

What is the purpose of a product backlog in Agile?

- a) To prioritize work items for the team.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To prioritize work items for the team.

What is the purpose of a daily stand-up meeting in Agile?

- a) To discuss progress, plans, and blockers.
- b) To identify project risks.
- c) To define the project scope.

Answer: a) To discuss progress, plans, and blockers.

Additional Questions (Mixed Domains)

What is the purpose of a stakeholder register?

- a) To document stakeholder information and interests.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To document stakeholder information and interests.

What is the purpose of a risk response plan?

- a) To address identified risks.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To address identified risks.

What is the purpose of a lesson learned document?

- a) To capture insights for future projects.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To capture insights for future projects.

What is the purpose of a project closure report?

- a) To formally close the project.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To formally close the project.

What is the purpose of a resource management plan?

- a) To allocate and manage project resources.
- b) To track project progress.
- c) To define the project scope.

Answer: a) To allocate and manage project resources.